

Internal Audit Consortium Risk Register

Total Risk Score: Likelihood x Impact. Rating Key:

0-8 Green	9-14 Amber	15+ Red
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Definite (5)	5	10	15	20	25
Likely (4)	4	8	12	16	20
Possible (3)	3	6	9	12	15
Unlikely (2)	2	4	6	8	10
Highly Unlikely (1)	1	2	3	4	5
	Negligible (1)	Low (2)	Medium (3)	High (4)	Very High (5)
	Impact				

Internal Audit Consortium Risk Register

CAUSE	EFFECT	ACTIONS UNDERTAKEN TO MITIGATE THE RISK	CURRENT RISK RATING LIKELIHOOD /RISK IMPACT	FURTHER ACTION REQUIRED/DAT E	TARGET RISK RATING LIKELIHOOD /RISK IMPACT/DATE	RISK LEAD
Failure to substantially complete the agreed audit plans.	The Head of the Internal Audit Consortium can't give an opinion on the governance, risk and control arrangements in place. This could lead to a limited annual audit opinion, failure to comply with the Global Internal Audit Standards and criticism / qualified VFM opinion from external audit, comment in the Annual Governance Statement / system weaknesses remaining undetected.	<ul style="list-style-type: none"> • Concentration on high and medium risk areas identified in the annual plan spanning governance, risk and control processes. • Regular reviews of progress and assessment of emerging risks. • Reliance on other assurances such as the Council's performance management system, PSN compliance, external audit etc 	<p style="text-align: center;">Possible/High 3 x 4 = 12 Amber</p>	Keep under review. Regular liaison with client officers and reporting to Audit Committees. Use of temporary / agency staff if necessary from carry forward budget.	<p style="text-align: center;">Unlikely/High 2 x 4 = 8 Green</p>	Head of Internal Audit Consortium
Failure to identify emerging high risk areas for review.	High risk areas may remain undetected until it is too late. Unable to provide assurance that emerging risks are being appropriately managed	<ul style="list-style-type: none"> • Regular contact with the Section 151 officer • attendance at the risk management groups. • Risks discussed at scoping meetings with managers. • Discussions with 	<p style="text-align: center;">Possible/High 3 x 4=12 Amber</p>	Maintain regular dialogue with key officers and the risk management groups. Review of strategic risk registers Upcoming	<p style="text-align: center;">Unlikely/High 2 x 4=8 Green</p>	Head of Internal Audit Consortium

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		<p>Notts and Midlands audit groups and Local Authorities Chief Auditors Network</p> <ul style="list-style-type: none"> • Reading professional magazine articles – IIA, CIPFA • Audit plans are discussed with 151 Officers, management teams and the Audit Committee. 		discussions re 2025/26 internal audit plans		
<p>Failure to undertake work to a satisfactory standard/ comply with best practice. New Global Internal Audit Standards from April 2025 replacing the PSIAS</p>	<p>External audit and section 151 officers can't place reliance on work. New auditors requiring a lot of supervision and training Non compliance with PSIAS (Global Standards from April 2025)</p>	<ul style="list-style-type: none"> • All work is subject to quality reviews by senior staff • Audit manual in place documenting working practices. • External review of internal audit undertaken May 2021 concluded that the Consortium is compliant with the PSIAS. • Internal self-assessment against PSIAS / GIAS undertaken on an 	<p>Unlikely/Medium 2 x 3 = 6 Green</p>	<p>Implementation of the Improvement plan and the Global Internal Audit Standards action plan.</p> <p>External assessment due May 2026</p>	<p>Unlikely/Medium 2 x 3 = 6 Green</p>	<p>Head of Internal Audit Consortium</p>

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		annual basis. <ul style="list-style-type: none"> • Customer satisfaction surveys after each audit to help identify any issues. • CPD training undertaken by all and required by professional bodies • An improvement plan is formulated every year and is included in the annual report as part of the Quality Assurance Improvement Plan (QAIP). 				
Insufficient financial resources to fund consortium leading to staff cuts	Cannot achieve plans and therefore provide an annual audit opinion. Managers and Members are not provided with the assurance that governance, risk and control processes are in place.	Joint Board approved the Consortiums budget March 24 for 2024/25 and due to approve for 2025/26	Unlikely/High 2 x 4 = 8 Green	March 25 Joint Board to be asked to approve the 2025/26 budget	Unlikely/High 2 x 4 = 8 Green	Head of Internal Audit Consortium

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Lack of appropriately qualified and experienced staff. Loss of senior auditors through promotion / retirement - recruitment difficulties	There is a shortage of qualified internal auditors and other Councils and external audit have struggled to recruit. Competing against higher pay in the private sector and other Council's etc are offering full remote working. Unable to complete the plan, work not to the required standard.	<ul style="list-style-type: none"> • Training and development of current staff. • Quarterly Valuing Individuals and performance reviews and monthly 1:1 meetings. • Waiving of qualification requirement for exceptional and appropriate experience 	Possible/High 3 x 4 = 12 Amber	BDC Senior Auditor will be leaving May 25. Recruitment exercise to be commenced promptly. Possible use of agency staff. Flexibility to move staff within the Consortium or for specific audits.	Possible/High 3 x 4 = 12 Amber	Head of Internal Audit Consortium / 151 Officer
Loss of data through IT failure or network unavailable	Loss of work	Data stored on each Councils network and subject to their back up and security procedures. Periods of "downtime" are rare and short with minimal impact on service	Unlikely/Medium 2 x 3 = 6 Green	None	Unlikely/Medium 2 x 3 = 6 Green	Head of the Internal Audit Consortium